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Shields, Randolph T.
1929 Jan-May

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TRANSFER

Shantung Christian University

January 7, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

We acknowledge your letter of November 30th. Yes, I quite recognize my short comings in the way of too infrequent letters. What do you folks at Tsinan want for your \$400.00 a year anyway?

We are having a meeting of the Executive Committee of the North American Section on Friday of this week. At that time we will take up in a tentative way at least the minutes of the Field Board meeting. I suspect there will be very general agreement with all the important actions taken by the Field Board. I understand informally that the British Section approves the action of the University as regards registration. Unless the North American Section reverses the very definite action it took over a year ago there is no reason why it will not take the same attitude.

We will be quite interested to learn what Dr. Y. Y. Tsu's decision is as regards the presidency. Until he reaches a decision one way or the other any comments would be premature.

We have all been watching the political situation quite eagerly during recent months. Particularly we have been anxious to have our Japanese guests withdraw from Tsinan and Shantung Province. As ~~long~~ as even a handful of them remain in the city and the province, there is always a beautiful chance for a grand explosion. I certainly hope that before the end of this academic year some settlement of that problem will be reached. As far as we can tell here in America the Nanking Government seems to be sticking together surprisingly well. There have been many rumors of a break-up, but thus far all of them have proved unfounded.

We are mighty glad that the Field Board of Managers put you in as Vice-President. I can appreciate the fact that that appointment simply adds another burden to your willing and capable shoulders which were already too heavily loaded before. Yet, from the standpoint of your influence with Cheeloo friends here in America the appointment should be of real value. I am certainly glad you are keeping up your American contacts and are also trying to follow up the graduates there in China. Without question Cheeloo is suffering quite severely just now because of the fact that nothing definite is being done here in America to press her financial interests. I certainly hope that when the Japanese problem is settled the relief in China will be such that you can come to America for a time for
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Dr.Shields-2

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some effective promotional work. I trust that everyone on the Cheeloo campus has gotten the thought thoroughly out of their heads that I can do anything at all along promotional lines from the Central Office. You understand the situation quite well and I hope you have been able to explain it to anyone else on the campus who may not have understood the facts of the case. The administrative work of our six Universities is as heavy a load as anyone can carry, and probably more than anyone individual can do effectively. I am trying to follow out the good advice you gave last summer about not scattering my energies more widely than I must. Certainly the central job now is the administrative work for all six of our Universities. It is not fair to them to branch out into anything more.

I can quite appreciate the problem that has been created by the action of the Presbyterian Board in making Mrs. Seymour a member of the quota at Cheeloo. You probably know that they took a similar action in Yenching in the case of Miss Anne Cochran. I suspect that Dr. Stuart has also found himself rather seriously embarrassed by this situation.

As soon as the Executive Committee meets this week I will cable to the field in regard to the distribution of the Hall Estate. Cheeloo get \$350,000. which is \$100,000. more than we dared hope for. The Trustees of the Estate asked, without requiring, that the income from \$50,000. may be utilized by the Women's Department. As the matter stands now, we shall receive income for only about nine months of the fiscal year ending June 30, 1929, as coupons on the securities turned over to us were all clipped to January 1, 1929, and the first dividend on the Preferred stocks given us was for the quarter ending January 1, 1929.

We trust that the holiday season at Cheeloo this year is somewhat more peaceful than it has been for some years past. We have been gratified to receive Christmas cards from almost everyone on the campus. At the present time Margaret and Jean are spending a couple of months out in Oklahoma. Margaret was to have an X-ray on Saturday. We are anxiously awaiting the report of the doctors at Trudeau who will be asked to study the X-ray plate and comment thereon. Everyone out in Oklahoma is enjoying their usual flu epidemic. I do not know whether my two girls will get by without catching it or not.

With all good wishes, I am

BAG-H

Cordially yours,

B. A. Garfield

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SHANTUNG

TRANSFER

Shantung

January 23, 1929.

Dear Shields,

Have your letter of December 21st. Glad to note that Dr. Corey arrived before the letter was posted, so as to appease your wrath somewhat. You are quite right of course - as usual - in criticizing us for not sending a cable telling of Corey's plans. Really thought you would be getting news concerning him well in advance of his arrival, but apparently we miscalculated on that.

Glad you have designs on the alumni. Certainly a good show of support from them would be of great value in stimulating interest and support here in America. Keep us informed of your plans and of your thoughts as to prospects.

I will see that one of your photos gets to Dr. Cunningham. Am forwarding your letter to Dr. Peter. The directory lists the American Public Health Association at 370 Seventh Avenue.

Will send you a hundred copies of the Medical School booklet. Will ask Mrs. Shaw to send you a statement as to building funds. She is abed just now. Doctors feared diphtheria for a time, but I believe they think she will get by without anything serious.

We are glad to have Mr. Cartwright with us. He seems to be a mighty capable and likeable chap, and certainly knows his China.

Now that the Governors increased Cheeloo's share in the Central Office, I'll have no alibi for too infrequent letters. You will quite appreciate, however, that under the present situation I'll never be able to do anything worth much along promotional lines. The administrative work of our six universities demands a fourteen hour day and almost a seven day week, and then it is not done anything like as effectively as it should be. I'm getting out a number of Cheeloo Sketches, which the printers promised to deliver today and will probably deliver tomorrow. But aside from an occasional mailing of publicity of that sort, we can't in fairness to the Central Office work do any promotional work for any of the constituent universities. I certainly hope the situation will soon justify your coming back and making quite a bit of financial hay.

Apparently Margaret is getting on pretty well. Is still out in Oklahoma. Had an X-ray ten days ago, on which we should have a report soon. You know the situation at both ends of the line, and I'd be mighty glad to have a frank judgment from you as to whether, if Margaret's health should permit a return to China if we so desired, you think we could do more good (or less harm if you prefer) for the cause here in America or on the field. As far as my own personal preference is concerned, I'd

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far rather be in China than New York. Still, I am pretty sure that my very small niche at the University has already been nicely filled, and I have no flattering illusions as to my ability to carve out another, either at Cheeoo or elsewhere.

Give my warmest good wishes to all the crowd.

Cordially,

B. A. GARSIDE

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SCHOOL OF MEDICINE
OFFICE OF THE DEAN

HANTUNG UNIVERSITY
TSINGHAI, CHINA

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456,000
Pd 6/17/20
A # 77
3,000.00
January 29th, 1929.

Mrs. A.K. Shaw,
156 Fifth Avenue,
NEW YORK.

RECEIVED
MAR -4 1929
PRESBYTERIAN FOREIGN BOARD
TREASURER'S OFFICE

Dear Mrs. Shaw,

There are three matters of business on which I wish to write.

1. The G.\$3000 which you voted could be used by us for necessary repairs.

We have made very good use of this money and have spent about \$2000 of it so far. The Out-patient Department, by changing some stairways and opening up the basement, putting in a lot of partitions, has been made into a much more compact and serviceable building. It is not ideal, and is crowded, but, still, the work can be done, and done much more satisfactorily for all concerned, than before these alterations were made. If our original idea of the new hospital and Out-patient Department is carried out, this building, by having the partitions rearranged, can easily become the Pathology and Bacteriology building, according to the original plan. We have also fixed up a basement room with running water, table and stands for students, so that we have a very good Autopsy room for our Pathology Department. This department, under Dr. Hou, is going ahead most satisfactorily.

This tells you what we have done with most of the \$3000. There are other minor alterations also, but Mr. Lair tells me that the G.\$3000 has never been sent out. Please look into this. It makes no difference really whether the gold is sent out or whether we use the interest on the money in Shanghai, but exchange is very favourable now. We got \$2.18 last week.

2. The second point is similar to the first. The Medical Faculty, at its last meeting, passed the following resolution: -

"RESOLVED- That we request the Women's Committee to allow the Medical School to expend up to Mex.\$10,000, from interest accruing on Hospital Building Fund in Shanghai, for making necessary permanent improvements in the Medical Department."

This means that, as the situation is still uncertain here, we are not in a position to take any steps in regard to

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Jan. 29th, 1929.

building our new plant. Of course, it is possible that, after all that has happened in the last two years, we may change our whole plan as to this new hospital. Personally, I am in favour of putting up a building as per the original plans, perhaps with some internal changes, but this question will not be taken up until after the Japanese leave and the new government comes in. In the meantime, our buildings are suffering and we do not have enough on our budget to make any very substantial repairs. No matter what the present buildings are to be used for, there are certain essentials, as basement floors and rooms, heating and water pipes, electric wiring, etc., which will be used in any case. For instance, our student dormitories were put up years ago, but the engineer put in iron sewer pipes, instead of real steam pipes, for our low pressure steam boiler. These pipes have given us trouble every year, owing to leaking, due to contraction and expansion. The new hospital plans call for a central heating plant, and these pipes were to be replaced by real steam pipes, and connected with the general system. I want to use part of this \$10,000 asked for, to put in proper pipes now and connect them with our little boilers. If and when the large plant is completed, these pipes can be connected up.

It seems to me that there are two justifiable ways in which this interest money can be expended.

1. Permanent improvements, such as I have outlined, which would ultimately be part of the new plant.
2. Such necessary alterations, such as we have done in the Out-patient Department, which were made necessary by the delay in building the new plant, and which will make our work more efficient in the two or three years, at least, before we can expect to have the new plant completed.

We do not want to spend any more of this interest money than possible, as we realise that, when the time comes to build, we shall need all of the interest possible. Incidentally, I hope that you will send me before long a financial report.

Point No. 3, and the most difficult. I have been reading over various letters written before the Women's Medical School moved down here. I am surprised that so much correspondence took place and so many meetings were held, and yet no definite resolutions were passed. There were various suggestions as to the number of personnel, and the amount of money which the women were to contribute, but it was not until the C.M.B. agreed to give half of a certain \$32,000, provided the women would give the other \$16,000, that we have any definite statement as to money. In addition to \$16,000 in money, the Women's Boards were to furnish personnel or cash up to \$28,000. If I remember rightly, the first suggestions as to the number of workers were that each Women's Board should furnish six workers and a certain amount of money for current expenses. When the first payment of the C.M.B. had to be met by the \$28,000 from

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Mrs. A. K. Shaw

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Jan. 29th, 1929.

the Women's Committees, as I remember it, there was a cash payment of \$16,000, and the C.M.B. very generously allowed the Women's Boards to consider the four women workers as at \$3000 apiece, making up the other \$12,000. which totalled the \$28,000.

I am giving these facts from memory, but I think I am correct. Therefore, for the last few years, we have been piously putting on our budget \$16,000 to be paid by the Women's Committees, but in no instance has the sum of \$16,000 been paid. In 1925-26 \$15,260 was paid. Last year we received \$11,360 and this year we are receiving payment at the same rate. At present, there are four women on the quota of each of the Women's Committees. I wish we could come to a definite understanding as to where we are at. I know that you and the committees are doing all you can to hold up your end of the line. The trouble is that we have had no definite action in regard to just what each Women's Committee was to furnish. Do you think it is possible to get them to commit themselves to a definite number of workers? In the original correspondence it was set at six for each committee. In addition to this, can we have any hope of getting \$8,000 Max. from each Committee?

We have just finished making out our budget. Outside of foreign salaries, it totals \$122,000. If we reckon the foreign salaries on the basis of what they are actually paid, they amount to approximately \$68,000. The great difference between this year's budget and previous ones is that we are getting only \$40,000 from the C.M.B., and we are trying to get more on the coming year from Chinese sources, Out-patient Department, In-patients, and subscriptions. The political condition is such in Tsinan that, until the Japanese leave and the new regime comes in, it is going to be practically impossible to get any money from wealthy Chinese. We hope, before very long, that the Japanese may go, and then the situation may be brighter for us, as well as for the city. I feel very strongly that we must, as soon as possible, get more money from Chinese sources, one way or another. I have spent a good deal of time this fall in getting in touch with our alumni, and, when the time arrives, I hope to get them to help us in raising part of our endowment, but, just at present, we cannot expect to get very much from Chinese, and we must not lower the standard of the work we are doing, if it can possibly be helped. I think this is a very important time for our home supporters to keep up, and, if anything, add to their support.

The newspaperers announce that the Hall Estate has been divided and that we are going to get a share. So far we have heard nothing of it.

I shall send a copy of this letter to Mrs. Avann, as I

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Mrs. A. K. Shaw

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Jan. 29th, 1929.

wish to say the same things to her.

I hope to get out a general letter this week and, as usual, shall send a copy both to you and to Mrs. Avam. I hope to tell something of what our graduates are doing. To me this is the strongest proof that we have that our work is worth while.

With kindest regards,
Yours sincerely,

R. J. Shields

RTS:MMS.

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SHANTUNG CHRISTIAN UNIVERSITY
Tsinan, Shantung, China,

School of Medicine
Office of the Dean

January 31, 1929.

My dear Friends,

INDEXED

The political situation locally is about as when I last wrote, three months ago, but I believe the Japanese must go before many more months. There is a deadlock. The Chinese say they will not negotiate the Tsinan affair until the Japanese troops are withdrawn: the Japanese say they will not withdraw until the Chinese give a guarantee that their nationals will be protected. As face will be lost if either side gives in, a compromise must be reached. The situation is very peculiar. Japan is not at war with China, and yet she holds this section of the country as if there were military occupancy. The Yellow River bridge has been repaired, but the Chinese are not allowed to run their trains over it. The Japanese have miscalculated on three points:

1. By coming here, they did not stop the Northern drive last spring as the Chinese did not attempt to fight them, but proceeded to capture Peking.

2. Manchuria has joined the Nationalist government, which the Japanese probably did not expect.

3. Great Britain has recognized the Nationalist government and has not stuck to Japan.

I think that, up to date, eleven nations have recognized the new government and signed tariff treaties with it. This new tariff treaty is supposed to come into effect on February 1st. Japan is thus isolated in her attitude towards China, and public opinion throughout the world must be against her. Recent news from the Japanese Diet shows that there is strong opposition to the Tanaka government in Japan itself, and no-one knows how badly the Japanese trade in China has been hurt by the Chinese boycott, owing to the Tsinan incident.

In spite of set-backs, progress is being made towards getting the country under one government. The leading generals have agreed on disbanding about half of their 1,000,000 odd troops. If this can be carried out, and the civil government be acknowledged as supreme, and not a military oligarchy, then a great step forward will have been made. In the midst of all the confusion and the apparently bankrupt condition of the government, it is interesting to read of the railroad programme which the Chinese are discussing. Several short lines have not only been projected, but have actually been completed, in Manchuria and other places. Motor roads are being built and bus lines are run in various places. Roads are usually described as "bad" and "worse", but Buicks, Dodges and Fords can stand a lot of abuse and still run over the ruts. Some months ago there was a ceremony held in Tientsin at the opening of a road built by Chinese soldiers assisted by U. S. marines. The U. S. minister and various officials were there and celebrated this as a unique occasion, in which soldiers of two countries, instead of fighting each other, were helping in the construction of a useful road.

I have spent some time this fall in trying to locate our graduates and find out what they were doing. Since 1915, 220 have graduated from the Medical School. Three of these are dead. Of the others, I have located all but about 20. Practically half of them are still working in mission hospitals, and others, having served in mission hospitals, are now in private practice or have military posts or other positions in the government. So far as I have been able to verify it, there are 76 graduates now working in 55 mission hospitals, belonging to 22 missions, scattered over 16 provinces of China. Many of the mission

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JAN 31 1929

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hospitals have been run entirely by our graduates for several years and we have received very encouraging reports of the work done by them. This is the strongest evidence of the value of the work we have been trying to do. We are turning out men and women who, we believe, are going to be a great factor in the new China, and, incidentally, these men and women are helping to carry on the work of medical missions before they go out into private practice. If we can get the support that we need, both from China, and especially from abroad, during the next few years, I believe that we shall be able to put our school on a firm basis, and we can expect that the influence of our alumni, along medical, moral and spiritual lines, will be of great value to this country.

We have finally gotten our home boards to agree to the principle of registration under the new government, and we are going ahead now with plans for this. This means that our graduates will be recognized throughout the country, and we shall be able to give the Chinese degree to them. Until the Japanese leave and the new government comes in here, and we are properly registered, we shall not make any definite plans for the future. We have money to put up a new hospital, but it will not be wise to put this building up until we have some adequate endowment, and I believe that this can be raised partly in China and largely in America.

We have just finished working on our budget and it has been a difficult matter to balance it. We hope to expend, during the next fiscal year, on Medical School and Hospital \$122,000 Mex. In addition to this, our foreign missionary salaries amount to approximately \$70,000. A medical school in America with 27 full-time teachers, caring for a hospital of 115 beds and teaching 90 students, could scarcely be carried on a total budget of G. \$95,000! Besides this, we have a School of Nursing, with six foreign nurses and an equal number of Chinese graduates and 45 pupil nurses.

No doubt you have seen something in your papers of the widespread famine conditions in China, and the drive that is now being made in America to try to ameliorate this condition. The reasons for the famine vary to a certain extent in different localities, but drought, flood and bandits account for most of it. Difficulties of communication and of getting food supplies into some of the areas, make this all the worse. The idea of the International Famine Committee is not only to save lives this year, but to make permanent improvements along the lines of dykes, irrigation and roads which should, when the country becomes peaceful, prevent such widespread famines in the future.

So far as our family is concerned, we are going on as usual. Just now we are having our winter vacation. I am planning to go to Shanghai on the 3rd February to a meeting of the China Medical Association, followed by a meeting of the Committee on Scientific Terminology and also a meeting of our Mission. I hope that nothing exciting will take place during my absence.

Yours sincerely,

R. T. Shields

Received at Nashville, Tennessee, March 2, 1929.

Address: Dr. R. T. Shields, Shantung Christian University, Tsinan, Shantung, China.

Postage: Letters five cents, postcards three cents.

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JAN 21 1929

Hospitals have been run entirely by our graduates for several years and we have received very encouraging reports of the work done by them. This is the strongest evidence of the value of the work we have been trying to do. We are turning out men and women who, we believe, are going to be a great factor in the new China, and, incidentally, these men and women are helping to carry on the work of medical missions before they go out into private practice. If we can get the support that we need, both from China, and especially from abroad, during the next few years, I believe that we shall be able to put our school on a firm basis, and we can expect that the influence of our alumni, along medical, moral and spiritual lines, will be of great value to this country.

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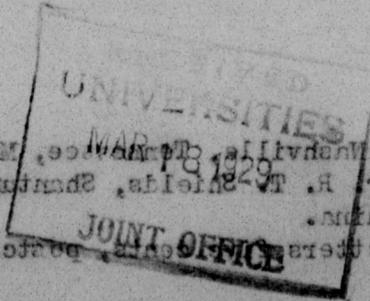
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Yours sincerely,

R. T. Shambaugh

Received at Washington, D.C., March 2, 1929.
Address: Dr. R. T. Shambaugh, Shantung Christian University, Tsinan, Shantung, China.

Postage: Letters, postcards three cents.



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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SHANTUNG

Feb 1/24/29

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

INDEXED

February 1st, 1929.

*Telephone
Mrs. Shaw
is re
Hall Estate
sp. work*

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

TRANSFER

Dear Garside,

I wrote to Mrs. Shaw, and sent a copy to Mrs. Avann, a few days ago. The points I took up were in regard to the Gold \$3,000 which they voted last year we could use for alterations made necessary by the fact that we could not build the new hospital at this time. The money has not yet arrived, but most of it has been spent, and to very great advantage. We have asked the Women's Committee to allow us to use interest on the Building Fund up to Mex. \$10,000, for similar alterations and also for certain permanent improvements which will be necessary whether we build the new hospital or not. I also took up the matter of the \$16,000 which, it was understood years ago, the women were to give us, in addition to personnel. The original suggestions as to personnel were six women from each of the two Women's Committees. This seems to have settled down to four. There has never been a definite contract in regard to this. See my letter to Mrs. Shaw and talk the matter over with her.

We have just had our Budget meeting, and balanced a \$122,000 budget by putting in \$3000 from the Provincial Grant, which we have not gotten for two years, and also about \$2000 local contributions. You will get a copy of the budget in time, after the Field Board of Managers passes it.

I have written to Crumpacker, of the Brethren Mission, urging his mission to give us, at least, a contribution. Also I have written to Chandler of the American Board, urging them, since they are using eight of our graduates in six of their hospitals, to support Wolfe, or at least make a contribution. I have also written again to Bishop Grose, urging him that, as they are using nine of our graduates in six hospitals, they support, at least, one of our workers.

You have gotten a copy of the Bulletin with the report of our graduates. Since then I have found a few more doctors working for more missions. I doubt if any mission institution in China can show a better record of real constructive work, during the last ten years, than our school.

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Mr. B. A. Garside

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Feb. 1st, 1929.

I am not writing to Cartwright, but I wish you would see him and put the facts before him. The American Board and Methodist Missions are only second to the A.P.M.(N) in the number of hospitals which are manned by our graduates. The A.P.M. are using 13 of our men in 9 hospitals.

We have been discussing the question of the surgeon about whom Doad cabled to the China Council. No doubt this man is Firor. I have written Wheeler asking him to cable whether he is coming back or not, but have not yet heard. If he does not return we badly need Firor, but we are afraid to tell the Board to put him on the quota. Even if the Arts School should agree to let him go on now, instead of Lautenschlager, by July 1st another member of the quota would have to be dropped, and that would either be Parker's salary or Peter Kiang's, and we cannot afford, in our present financial condition, to add Kiang's salary to our budget. Therefore I expect to tell Wells next week in Shanghai that he will have to cable that we do not want Firor, or, better, that we want him but we cannot support him.

I am very hopeful that, after the political condition gets more settled, I shall be able to raise some endowment from our alumni, and with that, and the Rockefeller promise, I shall have something to go on in America.

The financial situation of the University is very serious. Lair has been running the institution on Medical School funds, not Building Funds. There is a Suspense account for X-Ray Building and Rockefeller Foundation, Furlough Suspense and Women's Committee, making a total of about \$50,000. If we demanded this money to-day, Lair would have about \$26,000 to pay us with. The Arts budget and the General University budget had to be badly padded, and, unless we get something from the Hall Estate or some other fairy godmother, it seems to me the Arts School is going on the rocks. I do not understand why we do not hear about the Hall money. It has been advertised in the foreign and Chinese papers out here, and Leighton Stuart told me, when he and Monroe were here two weeks ago, that he was sure we were going to get it.

I expect to go to Shanghai to-morrow, to a meeting of the Medical Association, the Committee on Scientific Terminology, and my mission meeting, so I shall not be back for three weeks. Hope to hear from you before long. Try to get something out of the Methodists. Do not misunderstand me about Firor. We want him, but we do not want to raise a serious issue between Arts and Medicine, and the only way we can get Firor is to have him put on Parker's salary. If

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Mr. B. A. Garside

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Feb. 1st, 1929.

this came to a vote in the Senate, no doubt the medical members would all vote to have this done, and the Arts would vote against it.

I hope your wife is doing well. What are the chances for your coming out in the fall? Do you have any hope of this drive for the correlated programme? I do not see how it can succeed.

Yours as ever,

R. T. Shields
(per M.M.S.)

RTS:MMS.

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SHANTUNG

TRANSFER

Shantung Christian University

February 16, 1929.

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, Shantung, China.

Dear Shields,

I attach a copy of a letter I am sending Dr. Li in regard to Methodist support - or rather lack of it - of the work at Chee-lee, for we are up against a pretty difficult proposition at this end, as I think you will recognize.

Mr. Cartwright is a mighty fine chap and is keenly interested in the work of all of our universities. I suspect, however, that this very fact helps to increase rather than simplify our difficulties, for it is rather obvious that he is, for the present at least, bucking the stone wall here in 150 Fifth Avenue. Naturally he must fall in with the majority opinion if he is to accomplish anything in America. We must simply keep hammering away at both ends of the line until something constructive is accomplished.

Cordially,

B. C. Gause

BAG:A
Encl.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SHANTUNG

Act 4/24/29

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

March 4th, 1929.

INDEXED

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

TRANSFER

Dear Garside,

I have just returned from a trip to Shanghai where I attended the C.M.A. meeting, the last meeting of the Committee on Scientific Terminology and my Mission Meeting. I enjoyed seeing my old friends.

To go back to your letter of November 27th re Corey. He is here and I think is doing very good work, but I doubt if he is going to fit in permanently. However, as he has cost us a lot of money, we are not talking about getting rid of him. He is an immature, irresponsible kid in most ways, though I think he is all right professionally. How in the world Dr. Holt of Chicago could have written the letter that he did about him, I do not see. However, keep this under your hat. I have not written to Holt and will not, unless we have to take some drastic action. I wish you would send me copies of my correspondence with Corey. I am sure there are some letters on file in New York. I want to prove to him and to the world that I wrote him that this was a missionary institution. Did you ever receive a letter from him signifying that he accepted the contract that I wrote him? He says that he wrote to me but I have never received the letter. As a matter of form, I shall have to get him to sign a contract, I suppose, though I have my letter and he has said that he accepted it in a letter to me.

We are glad to hear finally about the Hall Estate. I have written to Leighton Stuart to ask him whether he can give any information about the conditions under which we get the interest from the \$200,000. If we had not gotten the Hall money, I don't know what the Arts School would have done. J.W. and I forced the Administrative Council of the Field Board, who met, and, as usual, were passing along the budgets without knowing anything of the financial condition of the University, to sit up and take notice. There has been a lot of buck passing between the Senate and the Board of Managers, in which both have acted in a rather irresponsible manner. All of us are responsible for this, but I hope we have put a stop to it now. The University is bankrupt, except that buildings and land would be assets if the property had to be auctioned off to pay the debts. This is not

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TRANSFER

Mr. B. A. Garside

- 2 -

Mar. 4th, 1929.

for publication, but you can use it as you please. In round numbers, there are bad debts of about Mex. \$15,000, on the Administration Building, Miss Wilson's salary and other items. The University Treasurer funds belonging to the Medical School and the Women's Unit, which is the Medical School, amounting to \$51,000 odd Mex. The Treasurer told me that, if he had to pay this, he had only \$26,000 at that time available. The Administrative Council appointed a committee to investigate the Treasurer's report (which, of course, shows all this, but nobody had stated it out) and make recommendations.

The Hall Estate money will make it possible for the General University and the Arts School budget to balance within reason. As regards the School of Medicine, we are simply marking time, while the political condition is as it is. I am strongly of the opinion that we should go ahead and build our hospital, as per the original plans, a first class up-to-date building, but I am also strongly opposed to doing this until we have some reasonable hope of adequate support, and this can only come from endowment. We cannot double the size of our hospital at present and run it on the funds that we have. I am very hopeful of being able to raise money through our alumni, and you know better than I what the chances are for raising money in America. But we cannot take any definite action until the new government comes into Teinan, and the Japanese get out of this province.

We are going ahead with the registration process which consists of a perfectly ridiculous amount of red tape.

I am glad that the Hall Estate has given you sufficient money to run your office properly. We expect to get plenty of letters now. I will write you later about your personal work. What does Dodd say about the hope of your wife's return?

The Rockefeller people meet in April, I presume, so we shall not present any proposition to them at this meeting. The next meeting will not be till the fall, and I hope by that time that we can do something. If they pass favourably on it, I should be ready to go to the States for a few months. More of this later.

Give my regards to the family.
Yours sincerely,

RTS:MMS.

P. T. Shields

0664

March 4th, 1929.

To continue my letter. // You know of the cablegram which the Presbyterian Board sent to the China Council in Shanghai, saying that they had a teaching surgeon available, and asking if we wanted him here. We presume that this man is Firor. At the time we were not positive about Wheeler's movements, but since then we have had a letter from him stating positively that he is not returning. Therefore we need Dr. Firor, or a similar man, but the question of the quota comes in, and we cannot afford to take another man unless he could be counted on the Presbyterian quota. Mrs. Seymour, of course, is off this, but another person has to be dropped on July 1st, and it will have to be Lautenschlager, Kiang or Parker's salary, I suppose. In the face of this, we do not feel that we can take Dr. Firor, much as we need him. If there were any hope of the Presbyterian Mission putting him on the quota, we would cable "yes", but I saw Mr. Patton in Shanghai (Wells was ill) and told him to cable, expressing the fact that though we needed him, we did not have the money to support him. //

Yours sincerely,

R. J. S.

RTS:MMS.

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March 4th, 1929.

To continue my letter. You know of the cablegram which the Presbyterian Board sent to the China Council in Shanghai, saying that they had a teaching surgeon available, and asking if we wanted him here. We presume that this man is Fittor. At the time we were not positive about Wheeler's movements, but since then we have had a letter from him stating positively that he is not returning. Therefore we need Dr. Fittor, or a similar man, but the question of the money comes in, and we cannot afford to take another man unless he could be counted on the Presbyterian staff. Seymour, of course, is off this, but another person has to be dropped on July 1st, and it will have to be Lautenschlager, King or Parker's salary, I suppose. In the face of this, we do not feel that we can take Dr. Fittor, unless we need him. If there were any hope of the Presbyterian Mission getting him on the spot, we would do it, but I saw a letter in Shanghai (Wells was ill) and told him to cable, expressing the fact that though we needed him, we did not have the money to support him.

Yours sincerely,

R. V. S.

W. H. S.

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 UNIVERSITIES
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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

March 8th, 1929.

Mrs. A. K. Shaw,
156 Fifth Avenue,
NEW YORK.

RECEIVED

APR - 9 1929

PROFESSOR OF MEDICINE
SCHOOL OF MEDICINE

Dear Mrs. Shaw,

Thanks for your letter of January 15th which I note was held until February 1st because of your illness. I hope that it was nothing serious. You seemed to be able to sign with the usual flourish on February 1st!

I have written to Leighton Stuart to find out if he can give us any data on the \$200,000 which has been assigned to the Harvard-Yenching Institute. He ought to know about it if anybody does. The Administrative Council has voted that, in accordance with the wishes of the trustees, the interest on \$50,000 should go to the Women's Unit. Just what this means, we do not yet know. Dr. Miner wants to enlarge the women's work here and will probably want to use this in order to support women in the Arts and Theological Schools. This leaves \$100,000 to the general University. Personally, I think that this should all go to the upkeep of the general University, so that the latter would not be a tax on the various departments. I also think that a part of it each year should go to pay off some of the debts which the University has owed for many years, and in this way, incidentally, the general University can pay up some of its debts to the Medical School. I spend a good part of my time now thinking about money, though, incidentally, I am trying to teach Histology, and a little Parasitology, as well as carry on the Obstetrics department. Dr. Gell, who was here for a year, has gone on furlough, and at present I have no competent assistant to help me.

We are still hoping against hope that the Japanese will some day leave this province and that things may get more or less normal. When this happens, we shall take up the question of building the new hospital. I hope to get an answer from my letter to you, containing a statement of our finances in New York, and also giving us permission from the Women's Committee to use some of this interest money to make necessary permanent changes or temporary ones that are necessitated by the delay in building our new hospital. As I figure it out, we had in October 1926 G.\$182,217.85 in New York. You later sent \$75,000 to the field. This amounts now to \$156,000 Mex. Though we are getting interest on all of our building funds, yet I fear that the increased cost of imported materials and of labour will

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Mrs. A. K. Shaw

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Mar. 8th, 1929.

more than offset the interest we have gained.

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There is one matter that I want to get perfectly straight from you and the Women's Committee. I have always understood that there was to be a sum set aside from the hospital building fund to build at the same time a residence for women doctors or nurses, foreign or Chinese. Before Dr. Heath left, Black & Wilson drew up plans for a double house which would hold two groups of people, three in each group. We were planning to put this on land which, though it has not been finally given to us, will, I hope, ultimately be given to the University by the London Mission. At least we have an option on the land, and could buy it for the reasonable price which they paid for it. We shall probably need this building even before the new hospital is put up, and just now may be a good time for building, if we do not have to import stuff. So I wish you would let me know authoritatively whether there has been any action by your Women's Committee in regard to this residence, or residences. How much money are we to spend on this? Was it specified who was to occupy it? I have an idea that there is some such action but I have not been able to find it.

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I am trying to push some of the Missions and get them to help us out, specially the Methodists and the American Board. I saw Bishop Birney in Shanghai recently and he was to write at once to his Board recommending that they do something for us. I think he has already written once.

4

I enclose a copy of the location of 81 of our graduates. When you think that only eight of the twenty-two missions concerned are helping to support the school, I think we have a pretty strong case against some of them. I have written to Chandler and also to the Brethren Mission about this. I am getting out an almost complete list of all of our 217 graduates, which I am sending, with a letter, to each one of them. There are only about eighteen whom I have not yet been able to locate. When the time comes to raise endowment, I am going after these men first. I do not know when you will see me in New York again, but I am ready to go when you people in New York and when the Rockefeller people think the time is auspicious. I am trying to keep in touch with my old New York friends, and broadcast my general letter to over 200 people.

Hoping to hear from you soon,

Yours sincerely,

R. J. Shields

RTS:MMS.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

April 12th, 1929.

Mrs. A.K. Shaw,
156 Fifth Avenue,
NEW YORK.

RECEIVED
MAY 11 1929
PRESBYTERIAN FOREIGN BOARD
TREASURER'S OFFICE

Dear Mrs. Shaw,

Mr. Lair tells me that he has received a letter from you in which you say that you will send out the G.\$3000 after April. We discussed the question of whether we should cable you to let us use money already in Shanghai, but, as the exchange is so good at present, more than \$2.20, we thought we would let it go as it is.

I very much hope that, before many months, the situation out here will justify our going ahead with our hospital plans. I am taking up the matter with the faculty at once and in a few days will probably write you again, asking your committee to allow us to go ahead with building the hospital, according to the plans which we adopted two years ago, as soon as we feel that the situation justifies it.

I hope we shall hear within a month the result of your committee meeting in April and that we shall be allowed to expend up to Max.\$10,000 from the hospital building fund in Shanghai for permanent improvements, as requested in my letter of January 29th. Of course, if we are planning to build very soon, we shall be very careful in this expenditure, and I am sure it will not come up to the maximum amount.

I have heard from Mrs. Avann, but not from you, in regard to point number 3 in my letter of January 29th, regarding the amount of money which the women's boards were to furnish the School of Medicine. Up to date we have heard nothing from the Harvard Yenching Institute in regard to the interest on the \$200,000 Hall Estate funds. We are discussing the allocation of the interest on the other \$50,000 and \$100,000. I hope before long that I shall hear from you in answer to mine of January 29th, and also of March 8th, in which I asked you to send me a report of our finances, and also asked for a formal statement in regard to the amount of money from the hospital building fund to be used for a residence or residences for women. I take it that such a residence could be used by either doctors or nurses, Chinese or foreign.

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Mrs. A.K. Shaw

Exhibit B
- 2 -

April 12th, 1929.

In discussing the matter of the allocation of the Hall funds to the Women's Unit, we have again been brought face to face with the fact that, in the correspondence between the Peking Women's Medical College and the S.C.U. Medical School, there are almost no resolutions definitely passed. I wish that your committee would answer positively for us the following questions. Does the Women's Committee plan to support women's work in the whole University, Arts and Theology as well as Medicine? Do you consider that the land and buildings put up by the Women's Medical College and the Women's Boards belong to the School of Medicine or to the Women's Unit? Is the Women's Unit an organisation which can own and control property, or is it merely a committee whose function is to keep the women at home in close touch with the work here? Do the Women's Boards hold themselves responsible for the housing of Pre-medical students, as distinct from other Arts students? These questions are coming up from time to time and can only be authoritatively answered by your Women's Committee or your Boards at home. The Pre-medical students, other Arts and Theological students have been allowed by the School of Medicine to occupy rooms in Leonard Hall, the women's dormitory. The \$14 a year paid by each of them covers about one-third of the actual running expenses of the building. Heretofore the Medical School has carried the extra overhead as neither the Women's Unit nor the Arts School were in a position to do it. Now the Hall Estate funds are available and the question has been raised as to whether the School of Medicine should carry the extra overhead for the Pre-medical as well as the Medical students, from the \$11360 granted by the Women's Boards, or whether the Pre-medical overhead should be charged to the Arts College and come from the Hall Estate grant to the Women's Unit.

What is meant here?

For good

I hope I have made matters clear. I am not trying to make an argument, but merely to present the facts of the case. We leave it to your committee to decide.

We hope the Japanese will be out of here by the end of the month. You will probably hear from me again soon.

Yours sincerely,

RTS:MMS.

R. J. Shields

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TRANSFER

Shantung Christian University

April 16, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

Dr. Armstrong has forwarded to me your letter of March 7 in which you ask us to trace for you the check for C\$200.00 sent by Dr. Schultz to the credit of Dr. MacRae in 1927, representing a remittance which came through a Dr. Meigs of Washington.

We find that what happened was as follows:- In October 1927 our office received the letter from Dr. Schultz enclosing this check for \$200.00 and instructing us to forward it to Dr. MacRae. I sent the check to Mrs. Shaw's office with a memorandum and asked her, as Treasurer of the University, to make the disbursement. She deposited Dr. Schultz's check in the University account and sent Dr. MacRae an order on the mission treasurer for Gold \$200.00. This order was dated November 9, 1927, and was No. 17,942.

I have this morning checked up with Mrs. Shaw's office and find that this mission treasurer's order was never cashed. She has therefore cancelled this authorization and is making a new order for Gold \$200.00 payable to Dr. H. P. Lair, Field Treasurer of Shantung Christian University. I am enclosing this order herewith.

This, I hope, will clear up the matter and will get this \$200.00 into the Medical School funds where it belongs. Dr. Schultz's letter gave no indication as to whether the remittance was for Dr. MacRae personally or for some department within the University. We, of course, made out the original order to Dr. MacRae therefore as instructed.

Very cordially yours,

B. A. Garfield

BAG-H

CC: Dr. Armstrong
Mrs. Shaw

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

RECEIVED

MAY 20 1929

PRESBYTERIAN FOREIGN BOARD
TREASURERS OFFICE

Exhibit C

April 17th, 1929.

SCHOOL OF MEDICINE

Mrs. A. K. Shaw,
156 Fifth Avenue,
NEW YORK.

INDEXED

Dear Mrs. Shaw,

I wrote you last week that I hoped to follow up that letter with a definite request for action of your Committee in regard to the hospital building programme. We had a meeting of the Faculty last night and the following points were discussed and passed almost unanimously.

1. To build the new hospital as soon as possible.
2. To build in general according to the plans and specifications as agreed upon in 1927, as far as our money would go.
3. To build on the originally proposed site which is just north of the O.P.D. and north-east of the present hospital.

There was one member of the Faculty who voted against building at all at present, because we do not have sufficient funds to double the number of our present patients, and mainly because we do not have a sufficiently large staff to do this. These points are very true of the present, and before this hospital is built and running to full capacity, we must have more money to employ a larger clinical staff. I have faith to believe that we can get the money and staff needed by the time the hospital is completed. We must take some risks and have the faith to believe that we shall succeed if what we are doing is worth while.

I think two members of the Faculty voted against the second proposition because of the fact that they felt the plans should be made more simple and more in conformity with what we should expect our graduates to be able to do themselves. I have talked over this point with you before, and you can see that I have the backing of the large majority of our Faculty in my opinion. This hospital is not a mission hospital which we would expect to see duplicated all over the country. It is to be a teaching hospital, as part of the best medical school in north-east China, outside of the P.U.M.C. We do not expect all of our graduates to build up medical schools with teaching hospitals annexed to them. It was pointed out in the discussion that two of the old mission hospitals in Korea are being torn down and modern central hospitals built, in accordance with what

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Apr. 17th, 1929.

might be called the American hospital idea. Several new hospitals of this type have been put up in China in the last few years. I have discussed the matter with two doctors who have within the last two years completed such hospitals, and they are very positive that this type of hospital is what we should build. The original construction is more expensive, but the up-keep afterwards is not so much as a cheaper building would need. The rambling pavilion, cheaper-built hospital, though each unit would cost less in construction, would in the end be more difficult to maintain and to supervise, and, incidentally would take up a large amount of valuable land. A four storey hospital must be as near fire-proof as we can make it. The construction calls for a brick building, the lower storey partly of stone, with concrete floors. We are planning for wooden doors and windows as we have not the money to make them steel.

The second clause of 2. was added because we feared that our building funds might not be sufficient to build the whole structure at one time. This contingency was anticipated by Black & Wilson in drawing up the plans, and we could very readily leave off one wing, to be completed later, or even build the walls and floors and not open the wards as such until later. In 1927 we had made some fairly careful estimates as Black & Wilson were building three similar hospitals at the time, and they estimated that the cost of constructing the new building would be about \$178,000 Mex. They estimated according to the enclosed list. I will take this up in order.

1). There is an amount credited to the Women's Capital Funds of \$10,000 Mex. which, I presume, could be used for this residence to be used for women doctors and/or nurses. We are hoping to put up a small building of this kind just as soon as we get permission from the London Mission to build on land which really belongs to them. Therefore I think this item could be eliminated from the hospital account.

2). Gas Plant. The arrangement was that we were to pay \$5000 and the Arts School \$5000 for putting in a gas plant. The Arts School needs it more than we do, though it would be very useful to our work. However, it is not an absolute necessity.

3). By the time we begin building, the cost of labour and of imported materials, as well as local materials, may go up, so that we cannot be sure of \$178,000 as the proper figure. However, just at present there is a large stock of brick, tiles, etc., in Tsinan which, if we could buy at once, we would get at much below the original market price. We will look into this matter more carefully at once.

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Apr.17th,1929.

4.5.6.7.8.) Will have to stand.

9). There is quite a discussion as to whether we shall use the old building as an O.P.D. or as an addition to the Medical School. The laboratory of Pathology must expand, Histology must be moved somewhere to make room for Anatomy. Our Library is almost growing out of the room it is in. ~~etc.~~ Therefore we could use this old building very conveniently as a means of expanding the Medical School. The alterations that have been made in the present O.P.D., owing to your grant of G.\$3000 a year ago, have been so well done that the O.P.D. does very well for the present. Therefore I think the general opinion is that we should start building the new hospital and leave the question of the alterations in the old hospital and the O.P.D. to be discussed later. This will eliminate \$30,000 from this total cost of building for the present.

10). The heating installations of both the present Medical School, the old hospital and the O.P.D. and dormitories will need alterations and we hope to connect up with the main heating plant and run from a central furnace. The heating for the present buildings was not very scientifically installed.

~~11-12).~~ We have Mr.Wolfe as general supervisor of all of our mechanical equipment. He is a practical engineer and builder, but we should expect to employ another man to assist him.

~~12-13).~~ We have already paid the architects \$18,000, and, with Mr.Wolfe here, we should not have to pay any more on architects' fees, so we save \$12,000 on this item.

I go into these matters in detail to show you that we are not going to build ahead of our funds.

There is an item of \$13,000 odd (Mex.) given for X-Ray building and equipment, which has been allowed by the donors to go into with the general hospital, and to be considered as being for the X-Ray department.

I hope this is clear to you. You have some plans in New York but they are not the latest plans that we had drawn up by Black & Wilson, so Dr.Heimbürger tells me. I thought that they had sent you a copy of the latest. The general lay-out of the building is the same in the more recent plans but there are several changes made in the allocation of space. Dr.Heimbürger had an unusual experience while in America, to visit hospitals and to act for several months as Assistant Superintendent of Barnes Hospital, St.Louis, under one of the best-known hospital

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Mrs. A. K. Shaw

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Apr. 17th, 1929.

Superintendent

in America. He has discussed these plans in general with several hospital experts, and he tells me that, though they had some minor suggestions to make, of which he has made notes, yet, on the whole they were very well pleased with our plans. There has been some criticism of the elevation of the building. I believe you have a little picture with a top-knot on the top of the building. This has been eliminated in more recent plans.

You will no doubt want to know what we think of building just now. According to the newspapers, the Japanese are soon leaving here and the new government is coming in. No-one can, of course, foresee what may happen, but, so far as our school and hospital are concerned, we do not anticipate any trouble. No doubt, the students are going to be excited and we shall have a few days holiday and street parades, and may be some communists will do some wild talking. We cannot but expect the students to be rather pleased to see the Japanese go out and their own government come in.

We are going ahead now with plans for registration, and I hope that before many months, or possibly weeks, this may be accomplished. With the political situation quiet and our school recognised by the government, we shall no doubt feel that we should go ahead at once with our building programme. One reason for this, as I pointed out above, is that materials can be bought up now much cheaper than they probably will be in a year or more, so I am authorised to write your Committee formally, asking you to approve in general of the plans and suggestions for the new hospital, and to authorise us to build as soon as we on the field think it is wise to do so. If this matter has not already been taken up and passed, I wish you would have it discussed and passed as soon as possible, and send me a cable to this effect.

In regard to endowment, my plan is that, as soon as we begin to build, we shall approach our alumni and the Rockefeller Foundation, telling the former that, without their backing and financial assistance, we shall probably not be able to get much money from America, and asking the latter definitely to promise us an endowment of G.\$500,000. I shall leave it to you at the home end to decide whether you think it advisable for me to go to New York to present this matter to the Rockefeller Foundation, or whether I should wait until they have taken action and then go to New York to carry out our plans for matching the Rockefeller gift. I have thought of several ways of asking for this. We might ask for \$500,000 on condition that we raise another \$500,000. They might grant \$250,000 on condition that we raise another \$250,000. We might ask them for an outright gift of \$250,000, and another contingent gift of \$250,000, provided we raise an

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Mrs. A. K. Shaw

- 5 -

Apr. 17th, 1929.

equal amount from other sources. In my last talk with Dr. Vincent about this, he said that they would like to make the conditions of this endowment such as would suit our plans.

I have written you a longer letter than I had expected to do. Hope it will not bore you. Please talk this whole matter over with Garside, Cochran and others, and let me know your reaction to it; especially let us hear, as soon as possible, that we have authority to proceed to build. This medical school is making a reputation for itself in China, and we believe that a new day is coming in this country, not as fast as we might wish, but none the less surely. If we are too timid about making progress, we may find that we shall not be able to hold the position that we now have.

With kindest regards,
Yours sincerely,

P. J. Shields

RTS:MMS.

We are anxious to get your answer to our request for rising interest on Bldg. funds up to \$100,000 at once. In many cable for an answer.

P. J. S.

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OVER

SHANTUNG

INDEXED

see Shields
5/28

Shantung Christian University

April 18, 1929

TRANSFER

Dr. Li Tien-lu,
Dr. Randolph T. Shields,
Shantung Christian University,
Tainan, China.

My dear Dr. Li and Dr. Shields:

About ten days ago we sent you a supply of the minutes of the North American Section meeting held on March 27. I did not send at that time, however, any letter of comment. This letter will comment briefly on such points as seem to require explanation. I hope that next week we shall be able to send you the more important minutes of the annual meeting of the Board of Governors held on April 8;

Use of income from Harvard-Yenching Institute Trust Fund. Attached to the minutes was a letter from Mr. Boyden, the Chairman of the Harvard-Yenching Institute Trustees setting forth the desires of the Institute as regards the use of income from the Harvard-Yenching Trust Fund. You will note that for the years 1928-29 and 1929-30 the Trustees have stipulated only that "the income is to be used for the purpose of strengthening your instruction in Chinese language, literature and history and purposes which in the judgment of your Board of Trustees are incidental thereto". I understand from informal conversation with various members of the Institute Board of Trustees that the Board desires to be as liberal as it can in the light of the conditions imposed by the Hall Estate Trustees, particularly during the first year or two when full details for the use of these trust funds have not been formulated.

The action of the Board of Governors on April 8 was to remit to the field two-thirds of the amount of the income to be received from the Institute Trust Fund during 1928-29 for application to the general needs of the School of Arts and Science. This will amount to approximately Gold \$5,000.00. One-third of this income for 1928-29, or about Gold \$1,500.00, the Governors have had to reserve for use next year in strengthening the work in the departments of Chinese language, literature and history. OF the income for 1929-30, amounting to approximately Gold \$10,000.00, the Governors have had to apply Gold \$6,000.00 toward the general expenses of the budget as submitted by the field, and to use Gold \$4,000.00 as the field may determine for strengthening the departments of Chinese language, literature and history. Fuller details of these actions will go forward next week with the minutes of the annual meeting, but this preliminary information may help you in your ~~year~~ financial estimates for 1928-29, and also in your planning for 1929-30.

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4/18/29

The conference with representatives of the Rockefeller Foundation. On March 27 Dr. Cochran and I met with Dr. Pearce and Mr. Roger Greene to sound out the attitude of the Rockefeller Foundation on the possibility of going forward this year with the long talked of conditional grant from the Rockefeller Foundation of one-half of the endowment fund for the School of Medicine on the understanding that the other half would be secured by the University from other sources. Dr. Pearce and Mr. Greene were both very cordial and sympathetic in their attitude, but they were very non-committal as regards the attitude of the Foundation toward the proposed endowment and as to the date at which it would be wise for the University to go forward with its plans. Both of them stated simply that it was up to the University to decide when it wished to seek such an endowment fund, and that all they could say was that whenever the University was ready to go forward they would be glad to present our request to the Foundation and to urge its adoption as cordially as they could. As far as one could judge, it seemed that both Dr. Pearce and Mr. Greene felt that the case of the University might be stronger if this appeal were presented to the Foundation in connection with the correlated program of Christian higher education for all China. They also expressed the opinion that the conditions in China at the time the Foundation acted on such a request would somewhat influence the vote of the members of the Foundation.

Dr. Cochran and I reported these facts to the North American Section on the afternoon of March 27, and after a very brief discussion the Section referred the matter to the meeting of the full Board of Governors on April 8. At the latter meeting the Governors decided that, in view of all the circumstances, it would be wiser for Dr. Shields to postpone his return to America for this promotional work until the fall of 1930 by which time we hope the program for correlation of all our Christian higher education in China will be adopted and plans for a joint financial campaign in America will have been worked out. I will write Dr. Shields a separate letter discussing this question more in detail.

Report on plans for the new hospital. Preceding the Sectional meeting on March 27, there was a brief session of a sub-committee on hospital plans, consisting of the medical members of the Section, together with several of the ladies from the Women's Unit. Unfortunately the sub-committee found itself very much in the dark as to many of the details on which they requested information. At the time the sub-committee was meeting Dr. Cochran and I were having luncheon with Dr. Pearce and Mr. Greene so neither of us could be present. Later Dr. Dickinson had several conferences with Dr. Cochran and secured from him all the information he could, but even then there were a number of points on which full information was not to be had. Therefore, the Section voted simply to refer the proposed plans of the hospital back to the Committee for further consideration, and requested that the sub-committee present recommendations to the Board of Governors on April 8. I believe that Dr. Dickinson has already written to you for information on certain points. I will try, within the next few days, to get in touch with him again to see just what he has done and what more our office can do to speed up the final approval of these plans.

Consideration of rural program for China. Dr. Maurice reported

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on his visit to Cheeloo and his discussions with the University staff and student body on the proposed rural program of the University. The Section also gave special consideration to proposals regarding the visit of Dr. Butterfield to the University for the purpose of organizing a program of rural work. Dr. Monroe and Dr. Barnaknis were both very much interested in this proposal and Dr. Barnaknis had already made a number of efforts to find financial support for Dr. Butterfield or some other leader in this field who might be able to spend a year or two at the University. The only definite action taken by the Section was the appointment of a sub-committee consisting of Dr. Monroe, Dr. Barnaknis and myself to make a further study of the proposals. Following the meeting our sub-committee had one or two sessions to consider both the question of an appointee for this work and also the still more difficult question of finding the necessary support. As yet we have not made any very satisfactory progress. On this point too I must write more fully in the near future.

The presidency. At the time of the meeting of the Section we had not learned that Dr. Tan had requested that his name be withdrawn from the nomination for the presidency. However, this information reached us the day after the meeting so we did not send the cablegram provided for in NAB-441.

The Vice-presidency. The Section in voting to accept with regret Dr. Li's resignation as Vice President, expressed its very warm and unanimous appreciation of the splendid service Dr. Li has been rendering as Vice-President and as Acting President during this last few years when Cheeloo has been passing through one of the most trying periods in its history. We are happy that Dr. Li is continuing as Acting President during this time when no regularly appointed president of the institution is available. The Section warmly welcomes Dr. Shields as our new Vice-President but regrets that this new office will still further increase the burden of his duties at the University.

Registration of University. By the time this topic on the agenda was reached the hour was late and several members of the Section had been forced to leave, so it was voted to defer consideration of the matter until the annual meeting of the Board. I might report at this time that the meeting on April 8 simply confirmed the actions already taken by both the North American Section and the British Section empowering the Board of Managers to proceed with registration at their discretion.

Support of Dr. Bildine by the Methodist Board. You will note the letter from Mr. Cartwright expressing regret that at the present time the Methodist Board does not see its way clear to send Dr. Bildine to Cheeloo. Although this reply was not unexpected, we were all very much disappointed to receive it. We are still keeping after the Methodist brethren and Mr. Cartwright is doing all that he possibly can for us. I hope that next year the situation will be somewhat brighter.

Women's Unit. You will note that the North American Section cordially endorses the action of the Field Board of Managers urging the Women's Boards not now participating in the Women's Unit to join in the important task Cheeloo is doing in training men and women for Christian leadership in China. Our office will do all it can in cooperation with

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the Women's Committee in bringing this action to the attention of the Women's Mission Boards here in North America.

Permanent appointment of Miss Frances Wilson. You will note that the Section expressed the warm hope that the North China Conference of Women's Foreign Missionary Society may be able to arrange for the permanent transfer of Miss Wilson to the important work she is doing at the University Hospital. I presume that negotiations for such a transfer may have to be carried on chiefly by the field. I will send Miss Jaquet a letter quoting WMS-158 and will also ask Mrs. Avann and the other Methodist Ladies on the Board to use their good offices in urging this permanent transfer.

Officers for next year. You will notice that the officers of the North American Section are the same as last year with the addition of Mr. C. I. Evans. As I wrote you some weeks ago, Mr. Evans is now in the Central Office with us as Associate Secretary-Treasurer, and is taking over a growing share of the work. Incidentally Mr. Henry Cochran has just been elected President of the Bankers Trust Company so I fear he will be even busier than before. He is, however, keenly interested in Chealoo and I know he will continue to give all the time to the work of the institution that he can possibly spare.

Very cordially yours,

B. A. Harside

BAG-H

CC - Dr. Armstrong,
" - Dr. Weir

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SHANTUNG

April 22nd, 1929.

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

INDEXED

TRANSFER

Dear Garside,

I wrote a long letter to Mrs. Shaw a few days ago which she will, no doubt, show you, so I will not repeat. What we want is to get permission to go ahead and build when we think the time is propitious. As you have seen by the papers, the Japanese did not leave on the date expected, because the Chinese requested them not to. There were rumours of a clash between Feng Yu Hsiang and Chiang Kai Shih at that time. The military governor Sun, now in Taian, was to have come to Tsinan and take over from the Japanese, but he is a Feng man. The last rumour is that the matter has been amicably settled and Sun is to come here at once, and the Japanese will leave soon. No doubt there are communists in this town and they will try to stir up some trouble. A Japanese officer was shot on the street a few days ago.

Dr. Ch'eng Chi Pao, your "tai-li" has gone to Nanking again in regard to registration. I hope it will be put through soon.

To-morrow afternoon there is a meeting of the Committee of the Board appointed to bring in a nomination for the President. I do not know what they will do. I have been trying to find out what some of the leading men on the various faculties think in regard to asking Dr. Li to take the job. There is a difference of opinion. Nobody is very enthusiastic about him, and some are very much opposed to him, on account of his record in the Arts School, and the fact that he is not pushing enough to make the Arts School progress. It does not make very much difference to the Medical or Theological Schools as we can get along pretty well without an active president. It simply means that we do a great deal of the propaganda work that would be done if a man like Balme, for instance, were in the presidency. I doubt very much if Dr. Li would accept now, after all that has gone before, unless he felt that there was a strong sentiment amongst the faculties that he were wanted, and this is not the case. Personally, I should be very glad to see him on the job. The way he has acted in the past year has made him grow in my estimation a great deal. Everyone speaks highly of the fine Christian spirit he has shown.

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Mr. B. A. Garside

- 2 -

April 23rd, 1929.

The condition of the Arts School is very serious. You have heard, of course, that Adolph is going to Yenching. It has been intimated by some of the officials that, though there is no question about the registration of the Medical School, and probably the School of Science, yet the Arts School might not come up to the proper standard. The Finance Committee has passed resolutions which will go to the Senate, asking for two more teachers of Chinese, a man in English and another in Education, and probably one in Japanese and German. The salaries are to come from the Hall Estate funds. The idea of passing this in a hurry is that we may be able to show the authorities that we are going ahead and trying to bring the Arts School up to standard.

I am anxious to hear what you have decided to do. What do the doctors say about your wife's health? Do they advise her coming back to China this fall? I see that you have an assistant in the office. I hope this means that you can turn over to him and come back to China yourself. I will try to keep you posted on what is happening. There may be some interesting events in the next few weeks.

Yours sincerely,

R. J. Shields

RTS:MMS.

*Did you send my photo to Dr. Cunningham
of Vanderbilt?*

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Mr. B. A. Garside

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April 22nd, 1929.

The condition of the Arts School is very serious. You have heard, of course, that Adolph is going to Yenching. It has been intimated by some of the officials that, though there is no question about the registration of the Medical School, and probably the School of Science, yet the Arts School might not come up to the proper standard. The Finance Committee has passed resolutions which will go to the Senate, asking for two more teachers of Chinese, a man in English and another in Education, and probably one in Japanese and German. The salaries are to come from the Hall Estate funds. The idea of passing this in a hurry is that we may be able to show the authorities that we are going ahead and trying to bring the Arts School up to standard.

I am anxious to hear what you have decided to do. What do the doctors say about your wife's health? Do they advise her coming back to China this fall? I see that you have an assistant in the office. I hope this means that you can turn over to him and come back to China yourself. I will try to keep you posted on what is happening. There may be some interesting events in the next few weeks.

Yours sincerely,

R. J. Shields

RTS:MMS.

*Did you send my photo to Dr. Cunningham
of Vanderbilt?*

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April 22nd, 1929

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H. B. ...

The committee of the Arts School is very serious. You have heard of course that ... It has been estimated by some of the officials that there is a possibility about the registration of the Medical School, the School of Science, and the Arts School might not come up to the proper standard. The Finance Committee has passed resolutions which will be ... during the two next sessions of Congress, and in England and another investigation, and possibly one in ... The matter is to come from the Hall ... idea of ... the school, and we are going ahead and trying to bring the Arts School up to standard.

I am anxious to hear what you have decided to do. Do the doctors say about your wife's health? Do they advise her to come back to California? I am sure you have an assistant in the office. I hope the matter that you can turn over to him and come back to California. I will try to keep you posted on what is happening. There may be some interesting events in the next few weeks.

Yours sincerely,

Handwritten notes:
 Dick ...
 of ...

UNIVERSITY
 MAY 27 1929
 JOINT OFFICE

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OVER

SHANTUNG

INDEXED

TRANSFER

Shantung University

April 26, 1929.

Dr. Randolph P. Shields,
Shantung Christian University,
Tsinan, China.

My dear Dr. Shields:

Your letters of February 1 and March 4 have waited a rather long time for formal acknowledgment. They reached us just as we were beginning the hectic preparation for the Annual Meetings, which pile up on us during the month of April.

Your letter of February 1 deals largely with financial matters. I took up with Miss Shaw the various matters affecting items to which you refer. She informed me that she had already made arrangements for getting into your hands the \$3,000 which they voted last year. I trust that before this you have received that remittance. On April 8 the Committee voted to provide the Mex. 10,000 Dollars for necessary improvements in the medical school. I hope that this clears up these two urgent needs for improvements in the present medical plan.

The Cheeloo Budget for 1929-30 was passed by the Board of Governors on April 8. We are sending minutes of that meeting together with a covering letter so I will not comment on the budget further at this time.

We note your comments in regard to the probable need for Dr. Firor. Dr. Dodd has been quite interested in the possibility of Firor going to Tsinan, but since no definite reason has arrived no action has been taken here.

The Presbyterian Board closed its fiscal year in better physical conditions than they have been prophesying. I expect to have a talk with Dr. Scott within the next few days and will try and see if there is not some possibility of persuading the Presbyterian Board of their threatened reduction in the Cheeloo College next year. Frankly I think the prospects are far from hopeful.

It is too bad that the General Universities Funds are in a rather serious condition at present. We are doing all we can to make the income from the Hall Estate Endowment and also Harvard Yenching Institute Trust Funds available for meeting these General Universities deficits. The Minutes of the Annual Meeting give the details. It is obvious however, that this one source alone will not furnish adequate relief. We cannot accept the fact however, that Cheeloo has got to get larger sources of income within the very near future.

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Dr. Joseph F. Shields - 2.

4/26/29

I wish to send you in this China mail a letter dealing entirely with the subject of Chesloe promotion.

Your letter of March 4 asks us to send you copies of correspondence with Dr. Corey. I have had copies made of what seem to be the most important of the letters written by me and Dr. Corey, and his during the period preceding his departure for China. I hope these letters will give you the facts you have been seeking. I am very sorry indeed however, that Dr. Corey has proven a bit immature so I earnestly hope that a few years in China will bring him around in a satisfactory way.

A review of our correspondence with him indicates that we made it very clear at all times that Chesloe is a missionary institution, and that those who work there must go in a spirit of unselfish christian service.

This I believe is enough in reply to your letters of February 1 and March 4. In this same mail I am sending you a number of other letters.

Cordially yours,

B.A. GARSIDE.

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OVER

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SHANTUNG

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see Shields
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see hi-7/10

Shantung Christian University

April 26, 1929

CC: Dr. H. H. Weir
Dr. A. E. Armstrong
Dr. Li Hsueh-shan
Dr. Randolph T. Shields, ✓
Shantung Christian University
Tainan, China.

My dear Dr. Li and Dr. Shields:

We attach hereto copies of the minutes of the annual meeting of the Board of Governors held in New York City on April 8. Under separate cover we are sending the field thirty-five copies of these minutes for your use in distribution to the Board of Managers and such others as you may desire. The minutes are written up in considerable detail, so I think you will find most of the actions taken self-explanatory. This letter will comment briefly on such points as it seems may not be clear or should be specifically noted by the field.

Attendance. The attendance at the meeting was reasonably satisfactory. Practically all absentees were represented by proxies. We were all very happy to have Dr. Chang Po-ling with us to present the viewpoint of the field, and particularly of our Chinese colleagues.

Use of the Harvard-Yenching Trust Fund. Mr. Boyden's letter of March 26 was attached to the minutes of the meeting of the North American Section held on March 27 so you will already be familiar with its contents. You will note that action G-125 directs us to communicate with the Trustees of the Harvard-Yenching Institute to see whether, in addition to the field work set forth in Mr. Boyden's letter of March 26, the Institute will permit the University to use a portion of the income from this trust fund for developing the study of rural conditions, organization, and functions which the University is being asked to undertake in connection with the Correlated Program. I sincerely hope that the Institute will permit such an extension of the use of this income though I have some doubt as to whether such an extension is within the scope defined by the Hall Estate Trustees in turning over these funds to the Institute.

G-126 provides that of the income from the Institute trust funds to June 30, 1929 Gold \$5,000. shall be applied toward meeting the expenses of the departments of Chinese language, literature, and history and other work incidental thereto as this work is being carried on under the present budget for 1928-29. I am sure that the field will have no difficulty in using this \$5,000.00 to apply on the expenses of these departments, thus relieving a similar amount of general funds which will be available for whatever need you may have. We understand that a deficit in the Arts Col-

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lege is impending so we trust this Gold \$5,000.00 will help to bridge the gap.

The Governors voted by G-127 that, for the year 1929-30, Gold \$6,000.00 of the income of the Institute trust fund should be used toward meeting the expenses of work being done at the present time in the departments of Chinese language, literature and history, and such other purposes as are incidental thereto, and that Gold \$4,000.00 should be applied toward strengthening and improving this work. Informal conversations with various Harvard-Yenching Institute Trustees have indicated that for the year 1929-30 the Institute wishes to be as liberal as it can in its interpretation of the uses toward which the income from their trust funds is to be applied. I understand that, in addition to the actual salaries and departmental expenses of our Chinese departments, it would be considered legitimate to use a portion of this income for such other purposes as purchase of library books to be used by the Chinese departments, or even the provision of a fair portion of the general administrative expenses of the University. It seems clear, however, that if the University is to meet either the spirit or the letter of the conditions under which the Harvard-Yenching Institute trust fund income is being paid over, it will be necessary to greatly strengthen the departments of Chinese language, literature, and history at Chealoo.

It seemed wise, therefore, to use up to Gold \$4,000. of this income during 1929-30 for such strengthening and improving of these departments. Obviously, none of us in the West can work out a detailed plan for the most effective use of this income. Action G-128 therefore requests the field to work out plans for the most effective use of this income and to send these plans to the two Sections for their information and approval and for use in making reports to the Institute. It is at once obvious that the decision of the Institute as to whether a part of this income can be used for the development of Chealoo's program for the study of Chinese social conditions, organizations, and functions will materially affect whatever plans the field may draft. I am at this time transmitting to the Institute the actions of the Board of Governors, and am asking their decision on the proposal made in action G-125. I am afraid, however, that it may be a number of weeks, and possibly several months, before a final decision on this point will be reached by the Institute. They had a meeting about three weeks ago and, as far as I know, will not have another session for some time to come. I would suggest, therefore, that the field work out two alternative sets of plans, one providing for the use of this income without including the field of social studies, and one including this field of social studies, as well as the work of the Chinese departments.

Chealoo's place in the Correlated Program. The Board listened with keen interest to Dr. Harro's report of his visit to China, and particularly, of discussions in which he participated while in Taimen. The meeting also gave very serious consideration to the proposal coming from the field that some leader in rural work here in America be invited to spend a year or two at Chealoo helping the University formulate and initiate its program of rural work. The sub-committee appointed on March 27 was asked to continue its work. Since the meeting of April 6 we have had one meeting and a number of informal discussions. I will try to get in this week some more detailed report of what we are attempting to do

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Articles 6-141, as you note, gives the Governors' approval in principle to the conduct of a joint campaign under direction of the Committee for Christian Colleges in China as an appropriate method of financing the Christian Colleges in China. It was the unanimous feeling of the Board, however, that such a joint financial campaign in America can only be carried on after a satisfactory correlated program has been adopted in China. We are all looking with great interest and some anxiety toward the meeting of the Council of Higher Education which is to be held in Shanghai in July. We feel that this meeting will be of tremendous importance to the whole scheme of correlation. As the situation appears to us in America plans for correlation are going forward very satisfactorily in North China, South China, West China and Central China. We are, however, seriously concerned over the difficulties which still beset our institutions in East China. We earnestly hope that by the time of the July meeting of the Council of Higher Education these problems can be satisfactorily solved.

Budget for 1929-30. We earnestly hope that the action taken by the Governors on the budget for 1929-30 will prove satisfactory to the field. We did all we could to stretch rather limited income to cover all the savings in the budget as drafted in the field and to provide also the \$10,000.00 requested by the field for the development of a rural program at Chefoo. The most important element of uncertainty seemed to be the two items of contingent income referred to in the budget as Hall Estate grant of \$28,370.00, and Arts Departmental Contingent, \$2670. If income on the field provides in part or in full for these items sufficient funds should be available to supply the entire amount of \$10,000.00 requested by the field for the development of the rural program. The Governors felt that this initial step in the development of the University's rural program is so important that it should be included within the budget in order to give the greatest assurance that funds will be available this year. However, we are making efforts to secure special income for a part or all of these items and if such income materializes we hope it will release funds for strengthening the regular work included within the budget. I am writing more fully on the subject of our search for special income for the rural work in a separate letter.

It was very obvious to us as we studied the financial needs of the University during 1929-30 that the present income of the University is seriously inadequate. In some way new money must be found in the very near future if the University is to go forward with its work.

Provisional work for Shields during 1929-30. After a rather full discussion of the situation in America and in China, and in particular, the prospects for securing an endowment for the School of Medicine, the Governors by action 6-140 recorded their opinion that Dr. Shields should postpone his return to America for the time being. Undoubtedly there were many good reasons for taking this action though personally I felt a little afraid lest it represents too much the attitude of most of our Boards of Trustees, never to do this year what they can postpone for a year or two. I am writing Dr. Shields more fully on this subject.

The situation. The Board of Governors felt that there was nothing it could do at this time except await further action by the field. They expressed grave concern, however, over the fact that the question of the possibility of securing an endowment for the School of Medicine is still a matter of some importance.

4/28/29

Mr. Wright as to the legality under the Charter of the proposed amendments to the By-laws, and when these technical points have been cleared Dr. Armstrong and I will prepare recommendations to the two Sections.

Registration of University. You will note that by action G-142 the Board of Governors simply reaffirmed the actions taken in the past by the two Sections and restated once more that the Governors authorize the field Board of Managers to seek government registration within its discretion whenever it seems advisable, on the understanding that the Christian character and purpose of the University will not be compromised and that the University will still continue to seek for full religious liberty. I trust that this final action by the Board of Governors will remove any fear that may be in the minds of the Board of Managers lest the Governors are reluctant to support whatever policy regarding registration the Managers may find it advisable to pursue. We all recognize that you on the field are the only ones who can accurately judge the situation and can wisely decide when it is time to withhold action and when it is time to go forward. The Governors have every confidence in the judgment and in the devoted Christian purpose of the staff of the University and the Board of Managers and know that they can trust the important question of registration safely in your hands.

Financial guarantees. The Board of Governors felt that it would be productive of no real gain, and might indeed cause a great deal of of harm if they were to present to the cooperating mission Boards any request that these Boards furnish guarantees that they would continue their support of the University on an undiminished scale for a period of at least five years. All of our cooperating mission Boards are continuing their support of the University in a very cordial fashion, and many of them indeed kept up their support of Chicago even when the work of their denominational schools was being rather seriously reduced. As far as we are able to see, there is no cause for fear that the cooperating Mission Boards will adopt any other attitude in the near future. It is quite certain, however, that many, perhaps all, of the Boards would state that it is absolutely impossible for them to provide a definite guarantee covering the next five years. Mission Board appropriations are made from year to year and a Board is always reluctant to commit itself so far in advance. If such a plan were made it is almost certain that the response would be unfavorable, and possibly some of our Boards which may now be in unusually difficult financial circumstances would take such an opportunity to withdraw a portion of their support rather than to further strengthen it.

Reorganization of School of Theology. In considering action AGO271 of the February 26th meeting of the Administrative Council the Board of Governors raised the questions contained in G-144 and asked that I seek further information from the field before final action by the Board of Governors is taken. You will note that the Governors would like to learn more clearly just what is to be the relation between the School of Theology and the rest of the University and how close is to be the relationship between the Board of Managers of the School of Theology and the Field Board of Managers of the general University. It was the thought of the Board that, even though for purposes of registration it might be necessary to make the School of Theology nominally a separate institution, it would still be desirable to keep a very close relationship between this School and the University, the two having such the same personnel as

boards of control.

The Governors were somewhat doubtful of the provision that "the administration of the school shall be in the hands of its principal and faculty". If, by the term "administration" is meant "internal administration" is not quite clear, but as the provision now stands, very little room is left for any control by the Board of Directors.

Before committing itself to "an agreement that the present standards of the school shall be maintained", the Governors would like to have a clear definition of just what is the standard at which the School of Theology is now being carried on. To what extent is it undergraduate; to what extent is it graduate? What, exactly, are your standards for staff, admission of students, and graduation?

You will also note that the Governors suggest that the President of the University should be ex officio a member of the Board of Directors if this can be arranged.

Cooperation of the Mennonite Board and appointment of Dr. Kaufman. The Board of Governors cordially invite the Mennonite Board to become one of the participating organizations of the University, and also invite Dr. Kaufman to join the School of Theology. Dr. Kaufman has asked what specific work he will be asked to do at the University and, as yet, I have not been able to give any definite information. I hope that the next mail from China will bring further information as to the exact work Dr. Kaufman is to do. I believe once this point is settled he will be quite ready to go to China this fall, and I hope also that his Board will be willing to support him. I have written Dr. Kliever expressing the hope that the Mennonite Board may be able not only to support Dr. Kaufman, but also to provide a residence or rent for him, and to make a cash contribution of Max. \$2,000.00 a year so as to come up to the level of minimum cooperation in the University.

Minutes of Women's Committee. These minutes are attached as "Appendix B". I think you will find them self-explanatory. Without doubt Mrs. Shaw has written direct to representatives of the Women's Unit.

Plans for new hospital. The sub-committee on hospital plans raised a number of points on which they were not satisfied and recommended that further study be given to the plans and additional information obtained from the field. I will get in touch with Dr. Dickinson within the next day or two to see whether he has written for the information he desires or whether he wishes our office to write.

Communication from Mr. Joser Grang. I am writing a separate letter on this subject.

Proposals concerning junior colleges and coordination of practical work with college studies. Both of these suggestions were presented by Dr. George T. Scott who feels they are worth careful study by all our Universities in China. Dr. Scott made some proposals to the other Boards of Trustees of which he is a member, viz. Yenching and Hanking. He would be glad to have the judgment of the field in regard to both of the proposals.

SAS-5
Enc.

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

Exhibit A

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

May 15th, 1929.

Mrs. A. K. Shaw,
156 Fifth Avenue,
NEW YORK.

Dear Mrs. Shaw,

I was very glad to get your letter the other day and copies of the minutes of the Women's Committee of April 8th. We have also recently received the minutes of the North American section of March 27th. I hope in the next mail to get the long letter which you promised to write. I am very glad that you took such prompt action in regard to all of the questions that we had raised, allowing us to pay rent for the members of the contributing boards from interest accruing on building funds in Shanghai, also allowing us to use up to Mex. \$10,000 from hospital building funds for necessary improvements in the Medical Department.

Letter gone

I hope that before very long we shall get a cable from you in answer to my letter of April 17th, asking for permission to build the hospital when we think the proper time has come. You have seen from the papers, no doubt, that the turn-over has taken place in Tsinan without any disturbances. The Japanese soldiers have all gone and the Chinese are in command.

This is a difficult month for educationalists because of the fact that there are so many memorial days. We have managed to get half-way through the month with only five holidays, but the Kuo-min-tang, which is practically the government, has ordered holidays for the 16th and 17th because of the train going north carrying delegates who are to accompany Sun Yat Sen's body on its return trip. This train is to stop at Tsinan for two days and there will be a general cessation of work and mass meetings and speeches. Whether these speeches will have any common sense in them, or whether they will be communistic, I do not know. So far, we have had no trouble whatever with our students, and certainly, so far as I have seen, there is no communistic or anarchistic spirit in the student body.

Our final papers have been sent in to the Provincial government and after they have sent inspectors to look them over, we expect the registration papers will go on to Nanking. After another look-over by the Central Government, we hope that we shall be registered. The only fear is that, on

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JUN 22 1929

PRESBYTERIAN FOREIGN BOARD
TREASURER'S OFFICE

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Mrs. A. K. Shaw

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May 15th, 1929.

account of lack of funds, the standard of teaching in some of the departments of the Arts School has not been up to requirements and there has been some criticism, I understand, because some of the teachers are not of as high a grade as they should be.

I was glad to get your statement regarding the hospital building funds. We have in round numbers in Shanghai \$160,000. Your G.\$126,000, at the present rate of exchange, would be \$270,000 odd. This gives us well over \$400,000 for building purposes. I shall not go into the details of this as I took them up in my letter of April 17th.

I was very glad to see the letter from Mr. Boynton in regard to the Hall Estate money. My own idea is, and I think the other officers of the University agree with me that the income from the \$100,000 should go to the General University, which takes care of the Library and Middle School, incidentally, and indirectly this will benefit all of the departments as they would be relieved of the tax for the support of General University. The income from the \$200,000 will naturally go to the School of Arts, specially for the departments of Chinese and for non-scientific subjects. The Medical School will benefit from the \$50,000 for the Women's Unit. I hope very much that this question of the relationship between the Medical School and the Women's Unit will be taken up by your committee. Unfortunately, my letter on the subject did not reach you in time to be taken up at your meeting of April 8th. I think Dr. Miner wrote to you at the same time. I showed her my letter but I did not see hers. Personally, I do not think that the Women's Boards have obligated themselves to be financially responsible for the pre-medical students. I hope you can give us an answer to this as soon as convenient as it makes some difference in our arranging a budget for the next fiscal year, and will make considerable difference in the future.

I note that the Women's Committee has decided to retain in the U.S. G.\$250 from the interest on the Hall Estate. I also note that in the North American section minutes, No. 157, it was voted to pay from current receipts G.\$864 towards the expenses of the Committee on Christian Colleges in China, up to June 30th, 1929. I fear that this cannot come from the Hall Estate funds. You do not say from what item this is to be deducted. If you do not get designated funds for this budget after this year, are we to expect that this amount approximately will be asked for each year? I am not clear as to whether this amount is in addition to the amount of G.\$800 set aside for Mr. Garside's office expenses?

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May 15th, 1929.

I am thinking along financial and propaganda lines. I think the outlook for our institution has never been brighter, but we must have an endowment to run our enlarged hospital, and also to employ more teachers. As I see it, there are four sources from which our financial support can come.

1) The Missions. They are already paying more than 50% of our budget, but there are several missions that are not paying us a cent which should do so. The more support we can get from missions, the more we can expect to get from the Rockefeller Foundation.

2) From our Alumni and Chinese friends we must raise a reasonable amount of money. This will also assist in getting money from other sources, if it is shown that our Chinese friends are backing us financially.

3) The Rockefeller Foundation. The amount that they will give us will depend a good deal, I think, on 1 and 2. Their grant, of course, will be conditional.

4) Foreign philanthropists, mainly in New York. I feel convinced that we have as strong an appeal for assistance as can be made to the average wealthy donor. The fact that we have the endorsement of the Rockefeller Foundation, and specially if we can show that we have raised money from the Chinese, will go a long way towards helping to raise money from this source. I am doing all I can to keep up my contacts and do propaganda work along these four lines. I wish you would discuss this matter at home and let us know when you think is the proper time to start some real propaganda in New York.

We have just had a visit from Rev.C.E.Wilson and Mr.Parker Gray of the English Baptist Mission. We were very much pleased with them and I hope they were with the institution. We got Mr. Wilson to agree to a plan that we have, and, if it is O.K. in London, we shall go right ahead with it. The land and the house which was formerly occupied by Drs.Neal and Cochran belongs to the English Baptist Mission. This house was burned down last fall. The University carries insurance for all buildings. Therefore the English Baptist Mission received \$9500 Mex. for this building. We own a piece of property with some old Chinese houses which have caused us to spend thousands of dollars in the last ten years in repairs. We suggested to the English Baptist Mission that they trade the property with us, use their insurance money, and the old bricks, and put up three or four well-built small houses. We can later use the land which we have gained by the exchange for other purposes.

Another building plan that we have is to put up two buildings at once for the use of the women. The women have a capital account of \$10,000 and I have just discovered that, in addition to this, there are several thousand dollars, which we can get from Peking, which belong to the old Women's College there. We have not decided on the exact location of these houses, but I hope before long that we can begin on one inside of the wall, near the Medical

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♦ Mrs.A.K.Shaw

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May 15th, 1929.

School, and the other outside, near the women's dormitory. I wish we had funds to put up substantial small residences which we could rent to Chinese or foreigners. It is rather difficult to find suitable houses in this neighbourhood.

I am sending a copy of this letter to Mrs.Avann and Mr.Garside as I would wish to say the same things to them. I hope I shall hear from all three of you before long.

Yours sincerely,

RTS:MMS.

R.T. Shields

Copies to Mrs.Avann and Mr.Garside.

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SHANTUNG

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

INDEXED

May 16th, 1929.

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

Dear Garside,

// I fear I neglected to tell you of our action inviting Dr. Esther Peh, who is now in Philadelphia, to the Department of Obstetrics and Gynecology. We have asked her to come on a salary of \$130 plus 20% for housing. In writing to her, I did not mention travel as I hoped at that time that she would be able to get her travel from the Methodist Mission or another source, but as this, apparently, cannot be arranged, we shall have to be responsible for her travel to China. If possible, get it from the Methodist Women's Board. I have written to Mrs. Avann about her support. This letter can be considered authorisation for paying Dr. Peh's travel to China, second class. We are writing to her to apply to you. //

Getting Mr. Wolfe's salary put on the General University, and the coming of the Hall Estate money has allowed us to change our budget considerably, but still we are badly in need of funds. I have worked out a budget for \$116,000 Mex., exclusive of missionary salaries, which requires \$2000 subscriptions in order to balance. It also does not include a teacher for Public Health, Bacteriology, or a dentist, all of which departments are badly in need of men.

As soon as we hear that we can start on the new hospital, I think we shall be justified in using carefully some of the Rockefeller Foundation suspense account for the employment of teachers. We are anxiously awaiting word giving us permission to begin building the hospital. Of course, we are not able to let the contract until we get word from home.

Yours sincerely,

R. T. Shields
(per W. H. S.)

RTS:MMS.

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OVER

SHANTUNG
TRANSFER

INDEXED

Shantung Christian University

May 27, 1929

Dr. Randolph T. Shields,
Shantung Christian University,
Tsinan, China.

Dear Dr. Shields:

We have received your cablegram of May 24 which we have de-
ducted as follows:

"STRONGLY URGE APPOINTMENT OF DR. FIROR OF THE BOARD OF
FOREIGN MISSION OF THE PRESBYTERIAN CHURCH IN THE U.S.A.
SHANTUNG MISSION WITH A VIEW TO JOINING MEDICAL SCHOOL
LATER. KAUFMAN RELIGIOUS EDUCATION. HAVE WE PERMISSION
TO BEGIN BUILDING ACCORDING TO PLANS SENT?"

(Signed) SHIELDS

We were puzzled over the half code word following the name
of the Presbyterian Board. This reached us as "AKNUP" and a request to
the cable company for a repeat brought the same spelling a second time.
No such word could be found in the Mission code book, but we discovered
that "ALNUP" is "SHANTUNG MISSION" which seemed to make good sense, so
we have gone on the assumption that this was the correct meaning. I
have reported the part of the message dealing with Dr. Firor to the Pres-
byterian Board and hope they will be able to take favorable action at
the meeting they are holding this week. I am reporting to Dr. Kaufman
that he is being invited to the School of Theology for work in the De-
partment of Religious Education.

In response to the inquiry concerning beginning building, I
am this afternoon sending you a cablegram, a confirmation copy of which
is attached hereto. As I have reported in recent correspondence, the
Board of Governors' Committee on Hospital Plans has been making a very
careful study of the plans as submitted by the field two years ago and
has raised a number of questions which it feels should be brought to the
attention of the field before construction has actually begun. Dr. Dick-
inson has put in a great deal of time studying these plans and consult-
ing with a number of men in and about New York who are leaders in the
field of hospital architecture and are also acquainted with hospital con-
ditions in China. Our office has made two drafts of his recommendations
and we hope final draft will be ready by the end of this week. I am
trying to arrange for a meeting of the Committee on Hospital Plans some-
time this week or, at the latest, early next week, so we should be able

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to get into the next China mail after this the final recommendations of this Committee. I understand the Committee is going on the assumption that final decisions will be left to the field, so as soon as you have received the Committee's recommendations and made such adjustments in your building plans as you feel are necessary after they have been studied, you will be able to go forward. I am extremely sorry that I did not succeed in getting either you or Dr. Heinburger into touch with the medical members of the Board of Governors regarding the hospital plans. It seemed for a time that the Governors would not do anything more than make a few suggestions as to the external appearance of the building and approve the plans as submitted, but when Dr. Dickinson and the other medicals began their study they discovered a number of points which they felt should be very carefully considered. I note from your letter to Mrs. Shaw, dated April 17, that the plans our Committee has been studying are, after all, not the latest ones drawn by the architect. I can picture the indignation of our learned doctors when they discover this fact. This is the first intimation I have had that more than one set of plans for the hospital had been drawn. I hope, however, that when all the recommendations received from the various sources have been brought together in Tsinan you will be able to harmonize them into a highly satisfactory structure.

We have been watching the news dispatches of recent weeks with a great deal of interest. Apparently Shantung has not been greatly affected as yet, but it is easy to see that should serious trouble between Chiang and Feng develop during the near future, Shantung would soon be drawn in.

I am very glad to note what you say to Mrs. Shaw regarding your plans for the medical school endowment. I heartily agree with the suggestion that an endowment of at least Gold \$1,000,000 for the School of Medicine should be sought. As I wrote you some time ago, however, I believe that any hope of getting half of this amount from the Rockefeller Foundation would depend largely on securing the inclusion of Gold \$1,000,000 for medical school endowment at Shantung as one of the items of the correlated program. Unless the Council of Higher Education places the needs of the medical school at a million dollars, it would be pretty difficult for us to secure whole-hearted support for such an appeal here in America. You will be interested to know that the Rockefeller Foundation has just granted to Yenching University an endowment of Gold \$250,000 for work in Natural Science on condition that the University matches this gift with \$250,000 from other sources. This action approving such a conditional endowment should pave the way for a similar grant to Cheeloo if it makes a sufficiently strong case.

In your letter to Mrs. Shaw you say "I shall leave it to you at the home end to decide whether you think it advisable for me to go to New York to present this matter to the Rockefeller Foundation, or whether I should wait until they have taken action and then go to New York to carry out our plans for matching the Rockefeller gift". It seems to me that the procedure which would give the best chance of success both with the Foundation and with individual givers would be for you to secure first the strongest possible endorsement of such men as Mr. Greene and other leaders of the Rockefeller Foundation work in China and have them correspond with the Foundation here in America strongly recommending the granting of an endowment for Cheeloo. If you could then come to America in advance of the meeting where the proposal for the Cheeloo endowment was to be considered, and could have personal conferences with all your friends on the Foundation and

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Dr. Shields-3

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all the friends of your friends, it would help tremendously in securing favorable action. Meanwhile you could be busy with the preliminary work of planning a campaign to secure individual gifts to match the Rockefeller grant so you would be ready to start in on an intensive basis as soon as the Foundation had acted. Of course, the one danger in such a method would be that, if the Foundation turned down the request for an endowment, you might find that your trip to America was something of a loss. I feel, however, that the advantages to be gained far outweigh the possible difficulties. I will talk over these matters with Mrs. Shaw, Dr. Cochran and others and will let you know their reactions. At the time you wrote Mrs. Shaw on April 17 you had not received word of the actions taken by the Board of Governors at the annual meeting of April 8. I shall be interested to receive your comments on the Governors' actions dealing with the medical school endowment. I still feel that if the Council of Higher Education adopts a satisfactory correlated program this fall and gives the Chealoo School of Medicine proper recognition both as to the program and as to financial support, much could be gained from going forward with the effort to secure an endowment for the school this fall rather than to wait until the fall of 1930. Much depends on whether we can persuade the Board of Governors to give enthusiastic support to such a plan.

I am very much interested in the comments in your letter of April 22 regarding the question of the presidency. Apparently no one at the University has taken very seriously the suggestion of Dr. Paul Monroe that Dr. W.T. Tao would make a splendid president of the University and could probably be persuaded to undertake the job. As soon as we heard that Dr. Y.Y. Tsu had turned down the offer I asked Dr. Monroe again whether he thought Dr. Tao would take the position if it were offered. He said that when he last talked with Dr. Tao during January or February he gained the impression that Dr. Tao would be willing to seriously consider such a proposition.

I trust that plans for registration have been going forward in a satisfactory way. It is too bad that the Arts College is having rather serious financial difficulties just at this time. It is obvious that in the near future we must secure greatly enlarged support for the Arts work. Probably this effort must be deferred until the opening of the united financial campaign for all our Christian higher education in China. Should that campaign be too long delayed, however, it may become necessary for the Arts College to make an independent effort.

I sent your photograph to Dr. Cunningham several months, within a week or two after I received your letter requesting that this be done. Thought I notified you that your commission had been performed, but evidently failed to do so.

Our plans for the next year or so are not definitely settled yet. Margaret seems to be making very satisfactory progress. She is planning to have another X-ray and general examination this week. I trust that when this reaches you Chealoo will have peacefully completed a normal commencement week for a change.

Give my regards to such of the crowd as have not started off to Tsingtao or Peitaiho.

BAG-E
WB : Mrs. Shaw

Very cordially yours,

B. A. Caside

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

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SCHOOL OF MEDICINE
OFFICE OF THE DEAN

INDEXED

May 28th, 1929.

Mr. B. A. Garside,
150 Fifth Avenue,
NEW YORK.

TRANSFER

Dear Garside,

I am writing you in the capacity of Acting President and Dean as well. This month of May, of all others, is the month in which Li is away most of the time. So far, we have had eight official holidays, and I think there is one more to come, but the pleasant part of the picture is that the students seem to be bothered about it too, and there is no alignment of the Kuomintang and the students against us. I have never known a better feeling between students and faculty. Yesterday, Sun Yat Sen's body was carried through on a special train and we went down to the station early in the morning. As soon as this body is well buried, we expect the next civil war to begin. This makes the situation rather discouraging.

I sent you a cablegram on May 24th, "Strongly urge appointment of Firor, Presbyterian Board, Shantung Mission, with a view to joining Medical School later. Kaufman Religious Education. Have we permission to begin building according to plans sent?" This means that we could not see our way to taking Firor on the budget because the Arts School would not relinquish one of their quota to the Medical School, unless we agreed to take on Wolfe's salary which we have just succeeded in putting on to General University. We can barely make both ends meet as it is. The coming of the Hall Estate funds is benefiting the Arts and the General University, but only indirectly the Medical School. If possible, we should like to have a head of the Department of Bacteriology and a Public Health man, and a dentist, and we have nothing on the budget for these. Dr. Johnson agreed that we should send a cablegram asking that Firor be appointed to the Shantung Mission, with the idea of his going to Language School and to one of their stations for a time, later joining the Medical School. This is what every young man ought to do on coming out anyhow. I shall write to Firor personally. As I wrote you before, we want him, and it is only a matter of money.

Kaufman is wanted for Religious Education, so the Theological people tell me. The rest of the telegram is clear. We do not intend to begin building until we think the political situation justifies it, but we do want permission to build when we think the time is ripe. We have consulted various people in China in regard to our plans, and certainly we have put vastly more time on this proposition than a committee in New York can

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May 28th, 1929.

do. Incidentally, Heimburger has consulted other experts in regard to these plans, in America, and they agreed with the general plan. I have written in detail about this to Mrs. Shaw, and I do hope official permission will be given us. You said something about Dr. Dickenson writing. I have never had a line from him.

Yesterday Lair, Hunter and I spent the afternoon on allocating the Hall Estate money, and I think we have the matter pretty straight. The Board of Governors give a pretty rigid interpretation to the use of this grant. We have considered that the teachers of Chinese language, literature, philosophy, history in the Arts School, and the Theological and Middle School, should all be put on this: also a Travel Suspense account for these teachers, an appropriation for books, and a proportion of the general overhead of the University. Even all this does not use up the total amount of about \$23,000 Mex. which will be available, but it will liberate enough to enable the Arts School to get an additional teacher of English and one for Education.

I have received your letter of April 25th also, in regard to my returning home for promotional work. In view of the probable war between Feng and Chiang, I do not think that this summer would be a propitious time. On the other hand, if the war clouds should blow over and we begin to build the hospital, we must start at the same time to raise endowment. I am ready to begin with the alumni as soon as we actually begin work on the hospital, and, when I do this, I also think that we ought to put in a definite request to the Rockefeller Foundation, and when we do this, we ought to be prepared to back it up by a visit home. I cannot have much faith in general drives. I think of the Centenary Drive of the Methodists and of the tremendous collapse of the Interchurch World Movement drive for funds. We have a unique proposition to put before certain philanthropists at home. I think the Medical School, even if it is a part of the general drive, should be handled by people who know the medical situation. In other words, I think I could do better through personal friends than I could if we simply threw in our lot as part of a community chest.

In regard to Mr. Greene's letter, I will write to him about it. There is something in what he says, but you and I know that the salaries paid at Cheeloo are in real money, whereas government schools do not always pay in actual money. Our Chinese staff, I think, is remarkably loyal. I have been thinking for some time about this salary question, and I think we shall, before the new budget comes in operation, make a substantial rise in all salaries. We have inherited traditions from the past and it is time we were breaking away from some of them.

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Mr. B. A. Garside

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May 28th, 1929.

I am making some headway in my fight for autocracy versus democracy. You are dead right that the School of Medicine must have a larger endowment than would simply be needed to replace the annual grant now received from the Rockefeller Foundation. I do not like the wording of that in the minutes. A replacement of the present grant will mean that we get the present income, and, in spite of Mr. Greene's assertion that he did not think the money was being wisely used, I think we are making our income go as far as possible. Our total budget for next year will be about Mex. \$190,000. We should have \$50,000 more, which means capitalising the present Rockefeller grant and doubling it.

I have a serious case in the hospital so must go. I may not be as busy as some of the people round here, like J.W., but I have the most varied life of any of them, -Dean, with Presidential work thrown in very often, a little teaching, a little translation, and a little hospital work.

What about your personal plans? How is your wife?

Corey has gone. I will write a letter to the bird who recommended him, and will send you a copy. He was no good. He has cost us probably \$2000.

Yours sincerely,

R. T. Shields

R.T.S:MMS.

P.S. Your cable just received. I am very much disappointed that the Building Committee in New York cannot trust the judgment of a lot of us who know more about this thing than they do, to build the hospital. I hope that the alterations do not involve the walls and foundations because, if we do not have a war here in the next month, I am going to try to give the specifications to contractors. If the alterations are only a matter of a few partitions and doors, it does not make any difference whether you write to us now or next month about them.

R. T. S.

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1. The first part of the report is devoted to a description of the work done during the year. It is divided into three main sections: (a) the work done in the laboratory, (b) the work done in the field, and (c) the work done in the office. The first section describes the work done in the laboratory, which was devoted to the study of the properties of the new material. The second section describes the work done in the field, which was devoted to the study of the properties of the new material in nature. The third section describes the work done in the office, which was devoted to the study of the properties of the new material in the laboratory.

W. T. ...

The second part of the report is devoted to a description of the results of the work done during the year. It is divided into three main sections: (a) the results of the work done in the laboratory, (b) the results of the work done in the field, and (c) the results of the work done in the office. The first section describes the results of the work done in the laboratory, which were devoted to the study of the properties of the new material. The second section describes the results of the work done in the field, which were devoted to the study of the properties of the new material in nature. The third section describes the results of the work done in the office, which were devoted to the study of the properties of the new material in the laboratory.

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